

Initiation Time Frame

Goal 1: Accommodate anticipated community growth through smart growth principles and strategic investments in utilities while protecting the natural resources and small-town character of Boerne.

Action #	Document	Action Recommendation	Short term (1-2 yrs.)	Mid term (3-10 yrs.)	Long term (10+ yrs.)	Legal/Regulatory Obligation?	Vision Category	CM Report Category	Estimated Cost (\$)	Projected Start	Current Status	Comments
1.3.18	CIP	WTP Generator		■		No	Safety & Security	Infrastructure	\$1,000,000	FY-22	Not Started	Proposed for FY21-22
1.2.6	CIP	Cascade Caverns/Old San Antonio Rd Drainage		■		No	Environmental Responsibility	Mobility	\$1,000,000	FY-22	Not Started	Proposed as Potential General Obligation Bond Project. Possibility of MPO funding up to \$500,000
1.3.30	CIP	Hwy 46E to Cascade Caverns Gas Distribution Loop		■		Yes-R	Safety & Security	Infrastructure	\$1,700,000	FY-22	Not Started	Proposed as Potential Utility Revenue Bond Project
1.3.31	CIP	Hwy 46E to Cascade Water Main Distribution Loop		■		Yes-R	Safety & Security	Infrastructure	\$2,000,000	FY-22	Not Started	Proposed for FY21-22
1.3.19	CIP	Carbon Filter at Buckskin Tank		■		Yes-R	Safety & Security	Infrastructure	\$500,000	FY-22	Not Started	Proposed for FY21-22
1.3.33	CIP	WCID #3A Main Replacement		■		Yes-L	Safety & Security	Infrastructure	\$1,000,000	FY-22	Not Started	Required as part of WCID#3A DA
1.3.1	MP	Develop a comprehensive water/wastewater master plan to help identify long-term water and wastewater infrastructure needs.		■		No	Safety & Security	Infrastructure		FY-22	Not Started	Mayor created water planning committee. Staff will use recommendations from committee to help develop master plan
1.3.11	MP	Determine present conditions of downtown/ North Main utility infrastructure; create a program for improvements to allow for economic development opportunities.	■			No	Economic Stability	Development		FY-22	Not Started	Staff has had discussions on potential incentive program. Program would potentially include grant or reimbursement on utility bill for infrastructure upgrades.
1.3.27	CIP	Ranches at Creeksdie Reclaimed Water Loop		■		Yes-R	Safety & Security	Infrastructure	\$1,000,000	FY-23	Not Started	Proposed for FY22-23
1.3.28	CIP	WWTP/WWTRC South Cibolo Collector Main Design		■		Yes-R	Safety & Security	Infrastructure	\$6,400,000	FY-23	Not Started	Proposed as Potential Utility Revenue Bond Project. Will be able to use some of Wastewater Capital Reserve for funding as well.
1.2.1	MP	Coordinate with the San Antonio River Authority (SARA) and Guadalupe-Blanco River Authority (GBRA) partners to implement identified improvements on the Cibolo Creek watershed and other important drainageways in the Boerne area.		■		No	Environmental Responsibility	Infrastructure		FY-23	Not Started	Not started
1.3.29	CIP	School Lift Station Force Main & Gravity Main Improvements		■		Yes-R	Safety & Security	Infrastructure	\$2,000,000	FY-24	Not Started	Proposed as Potential Utility Revenue Bond Project
1.3.6a	CIP	WWTRC Expansion		■		Yes-R	Safety & Security	Infrastructure	\$12,000,000	FY-24	Not Started	Proposed as Potential Utility Revenue Bond Project. \$2,000,000 proposed to come from Wastewater Capital Reserve
1.2.7	CIP	Adler Drainage Culverts		■		No	Environmental Responsibility	Infrastructure	\$1,500,000	FY-24	Not Started	Proposed as Potential Utility Revenue Bond Project
1.3.22	CIP	WWTP/WWTRC South Cibolo Diversion Structure		■		Yes-R	Safety & Security	Infrastructure	\$6,500,000	FY-24	Not Started	Proposed for FY23-24
1.3.5a	CIP	Water Treatment Plant Expansion		■		Yes-R	Safety & Security	Infrastructure	\$19,000,000	FY-26	Not Started	Proposed as Potential Utility Revenue Bond Project. \$2,000,000 proposed to come from Water Impact Fees
1.3.26	CIP	Reclaimed Water Elevated Storage at Hwy 46E		■		Yes-R	Safety & Security	Infrastructure	\$1,600,000	FY-26	Not Started	Proposed for FY25-26
1.3.14	CIP	Renovation of Former Street/Mechanic Facility		■		No	Safety & Security	Infrastructure	\$250,000	FY-26	Not Started	Proposed for FY25-26
1.3.21	CIP	School Lift Station Upgrade		■		Yes-R	Safety & Security	Infrastructure	\$600,000	FY-22	In-Progress	Required for future service of WCID #3A. \$600,000 allocated for wet well/pump replacement in FY-21. Total for Project was \$2,300,000.
1.3.32	CIP	WCID #4 Transmission Main Easement Acquisition		■		Yes-L	Safety & Security	Infrastructure	\$125,000	FY-21	In-Progress	Required as part of Kendall Ranch Agreement.
1.2.5	CIP	Calder Drainage Channel Improvement		■		Yes-L	Environmental Responsibility	Infrastructure	\$347,000	FY-21	In-Progress	completed, money to be allocated per agreement.
1.3.15	CIP	Ranches at Creekside Reclaimed Reimb		■		Yes-L	Safety & Security	Infrastructure	\$584,400	Mar-18	In-Progress	Ongoing reimbursement from DA- City has reimbursed for 2 of 8 total units
1.3.24	CIP	Ranches at Creekside Gas Main		■		Yes-L	Safety & Security	Infrastructure	\$989,400	Mar-18	In-Progress	Ongoing reimbursement from DA- City has reimbursed for 2 of 8 total units
1.3.23	CIP	Regent Park Gas Main		■		Yes-L	Safety & Security	Infrastructure	\$865,539	Apr-18	In-Progress	Ongoing Reimbursement from DA-City has reimbursed for 3 of 9 total phases
1.3.13	CIP	Buc-ee's Electric Extension		■		Yes-L	Safety & Security	Infrastructure	\$350,000	Oct-19	In-Progress	Required as part of Buc-ee's 380 agreement. In design phase. Probably on books for FY-22

1.3.17	CIP	Buc-ee's Water Extension		■		Yes-L	Safety & Security	Infrastructure	\$450,000	Oct-19	In-Progress	Required as part of Buc-ee's 380 agreement. In design phase
1.3.20	CIP	Suggs Creek/Buc'ees Sewer Extension		■		Yes-L	Safety & Security	Infrastructure	\$1,000,000	Oct-19	In-Progress	Required as part of Buc-ee's and Regent Park agreements. In design phase. \$800,000 allocated for FY21.
1.3.25	CIP	Buc-ee's Gas Extension		■		Yes-L	Safety & Security	Infrastructure	\$350,000	Oct-19	In-Progress	Required as part of Buc-ee's 380 agreement. In design phase
1.3.34	Other	Develop Business Plan for Utilities		■		No	Economic Stability	Infrastructure		FY-21	In-Progress	Staff currently working on 1st draft
1.3.35	Other	Determine cost/benefit of potential Solar Electricity Program		■		No	Environmental Responsibility	Infrastructure	\$50,000	FY-21	In-Progress	Staff has had preliminary discussion with BEC about a possible program
1.2.4	CIP	River Rd-Erosion control & bank stabilization		■		No	Environmental Responsibility	Infrastructure	\$720,000	FY-21	In-Progress	\$120,000 funded for first project
1.4.4	MP	Evaluate opportunities to improve riparian buffers on City-owned property.	■			No	Environmental Responsibility	Infrastructure		FY-21	In-Progress	See 1.2.4. In-progress
1.3.16	CIP	Regent Park Standpipe Oversizing		■		No	Safety & Security	Infrastructure	\$250,000	FY-22	In-Progress	Contribution for construction proposed for FY21-22. Currently doing oversizing study to determine size and actual cost
1.4.6	MP	Evaluate and implement modifications to the City's zoning, subdivision, and other development regulations to encourage or incentivize further protection of sensitive natural resources (e.g., stream or riparian corridors, steep slopes, mature trees, etc.) as part of new development.	■			No	Environmental Responsibility	Development	\$300,450	Feb-19	In-Progress	Creation of Unified Development Code (UDC)
1.3.12	CIP	Electric Feeder Re-Conductoring		■		No	Safety & Security	Infrastructure	\$610,000	Oct-19	In-Progress	Ongoing Project
1.2.3	MP	Develop a comprehensive Drainage Master Plan for Boerne.		■		No	Environmental Responsibility	Infrastructure	\$250,000	Mar-20	In-Progress	Phase 1 Wrapping up. Subsequent phases on hold due to COVID-19
1.2.2	MP	Modify the City's drainage criteria manual and regulations stemming from recent updates to the frequency and intensity of rainfall events.		■		Yes-R	Environmental Responsibility	Development	N/A	Aug-19	Complete	Completed
1.1.6	MP	Establish a fiscal impact analysis tool used in the assessment of property annexation and planned unit development proposals	■			No	Economic Stability	Development	N/A	Feb-18	Complete	Developed as part of Annexation Strategy before change in state annexation law in 2018
1.4.1	MP	Promote environmentally sensitive building and low impact development (LID) practices as part of new public and private development.	■			No	Environmental Responsibility	Development	\$67,299	Sep-19	Complete	LID/Stormwater part of single project and ordinance update
1.4.5	MP	Evaluate and implement modifications to the City's development ordinances to establish riparian buffers and low impact development as part of new development in sensitive areas.	■			No	Environmental Responsibility	Development	\$67,299	Sep-19	Complete	LID/Stormwater part of single project and ordinance update
1.3.5	MP	Continue to evaluate and anticipate the need for expansion of the City's water treatment to accommodate population growth projections.		■	■	Yes-R	Environmental Responsibility	Infrastructure		FY-19	In-Progress	Staff Continues to monitor growth
1.3.6	MP	Continue to evaluate and anticipate the need for expansion of the City's Wastewater Treatment and Recycling Center (WWTRC) to accommodate population growth projections.		■		Yes-R	Environmental Responsibility	Infrastructure		FY-19	In-Progress	Staff continues to monitor growth and has projects proposed in CIP to expand as necessary
1.1.1	MP	Proactively evaluate and implement Boerne's growth program in the context of smart growth principles.	■			No	Unique Community Charm	Development		FY-19	In-Progress	Staff utilizes community vision in master plan as well as smart growth principles in evaluation of projects
1.1.2	MP	Implement community growth strategies that maximize the use of existing City infrastructure.	■			No	Fiscal Excellence	Development		FY-19	In-Progress	See 1.4.1. Staff has implemented ordinances that help to accomplish this goal.
1.1.4	MP	Re-evaluate the City's Capital Improvement Program (CIP) and update it to incorporate consistent findings related to the Master Plan and changing priorities.	■			No	Fiscal Excellence	Financial		FY-19	In-Progress	Development of Master Plan Action Item Spreadsheet

Goal 2: Diversify housing and employment opportunities through a focus on the character and quality of development and redevelopment around the community.

Action #	Document	Action Recommendation	Short term (1-2 yrs.)	Mid term (3-10 yrs.)	Long term (10+ yrs.)	Legal/Regulatory Obligation?	Vision Category	CM Report Category	Estimated Cost (\$)	Projected Start	Current Status	Comments
2.4.1	MP	Facilitate public streetscape improvements as catalyst projects in downtown.		■		No	Unique Community Charm	Development		FY-22	Not Started	Not started-No serious discussions about taking over ownership of Main Street.

2.2.4	MP	Develop character and context sensitive street cross-sections as part of the next update to the City's Thoroughfare Master Plan.	■			No	Historical Stewardship	Development	\$150,000	Jun-21	In-Progress	Budget for project approved. Part of City's Thoroughfare Master Plan
2.4.2	MP	Identify funding for additional gateways into downtown Boerne.		■		No	Unique Community Charm	Mobility		FY-20	In-Progress	\$100,000 annually allocated in budget for potential items (5-year plan)
2.4.4	MP	Coordinate with area property owners (and TxDOT) to improve access and the landscaping and visual appearance of properties along North Main Street.		■		No	Unique Community Charm	Development		FY-21	In-Progress	Staff beginning to work with stakeholder groups.
2.1.1	MP	Undertake a comprehensive analysis of the City's zoning, subdivision, and other zoning regulations, and evaluate and modify ordinances to accomplish quality development goals.	■			No	Economic Stability	Development	\$300,450	Feb-19	In-Progress	Creation of Unified Development Code (UDC)
2.1.2	MP	Undertake a comprehensive update to the City's zoning, subdivision, and other development regulations to implement the recommendations identified in the Boerne Master Plan and improve the quality and character of the built environment and the City's design criteria.	■			No	Unique Community Charm	Development	\$300,450	Feb-19	In-Progress	Creation of Unified Development Code (UDC)
2.1.3	MP	Review and amend the subdivision regulations as necessary to improve connectivity in and through new subdivisions.	■			No	Safety & Security	Development	\$300,450	Feb-19	In-Progress	Creation of Unified Development Code (UDC)
2.1.4	MP	Review and amend the zoning and subdivision regulations to allow a greater mix of housing types in neighborhoods.	■			No	Economic Stability	Development	\$300,450	Feb-19	In-Progress	Creation of Unified Development Code (UDC)
2.2.1	MP	Proactively evaluate opportunities to expand the unique urban character of downtown to adjacent areas designated on the Boerne Future Land Use Plan.	■			No	Economic Stability	Development	\$300,450	Feb-19	In-Progress	Creation of Unified Development Code (UDC)
2.2.2	MP	Identify opportunities to allow multi-family residential in transitional residential areas per market demand.	■			No	Economic Stability	Development	\$300,450	Feb-19	In-Progress	Creation of Unified Development Code (UDC)
2.2.3	MP	Review and amend the zoning and subdivision regulations to facilitate increased transition of existing single-family residential units to higher intensity transitional residential products or neighborhood commercial in and around the older established neighborhoods of downtown.	■			No	Historical Stewardship	Development	\$300,450	Feb-19	In-Progress	Creation of Unified Development Code (UDC)
2.3.3	MP	Develop a comprehensive guidebook which clearly specifies the development process for citizens and the development community.	■			No	Economic Stability	Development	\$300,450	Feb-19	In-Progress	Creation of Unified Development Code (UDC)
2.3.4	MP	Establish a zoning clearance permit to clarify development rights.	■			No	Economic Stability	Development	\$300,450	Feb-19	In-Progress	Creation of Unified Development Code (UDC)
2.3.5	MP	Establish a consistent process for codifying adopted City ordinances.	■			No	Economic Stability	Development	\$300,450	Feb-19	In-Progress	Creation of Unified Development Code (UDC)
2.3.6	MP	Evaluate opportunities to establish mixed-use development along Herff Road (i.e., mixed-product residential, commercial, medical and office development).	■			No	Economic Stability	Development	\$300,450	Feb-19	In-Progress	Creation of Unified Development Code (UDC)
2.4.3	MP	Continue to identify opportunities to add urban-character residential units in downtown and the surrounding area to create an increased nighttime and weekend market demand.		■		No	Economic Stability	Development	\$300,450	Feb-19	In-Progress	Creation of Unified Development Code (UDC)
2.2.7	MP	Expand efforts to increase protections for historic preservation in Boerne.	■			No	Historical Stewardship	Development	N/A	Oct-19	Complete	Updated Zoning Ordinance for Historic Structure Demolitions
2.2.6	MP	Facilitate opportunities to implement the BISD Catalytic Site in downtown Boerne.		■		No	Economic Stability	Development		TBD	Not Started	BISD not selling property
2.1.5	MP	Collaborate with Boerne ISD to establish joint goals for future school siting to ensure they are well-located and integrated into neighborhoods where possible.	■			No	Economic Stability	Development		FY-19	In-Progress	Staff has helped locate potential sites within WCID #3A
2.2.5	MP	Facilitate opportunities to implement the Cibolo Creek Catalytic Site in downtown Boerne.		■		No	Economic Stability	Development		FY18-19	In-Progress	Staff continues to work with potential developers of parcels within area

Goal 3: Proactively plan for a multimodal transportation system to reduce congestion, accommodate anticipated travel demand, and provide quality of life amenities.

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3.2.25	CIP	LCRA Praking Lot Purchase		■		No	Safety & Security	Mobility	TBD	FY-21	Not Started	\$121,000 Funded for FY-20-21.
3.1.5	MP	Determine and pursue available opportunities to establish new truck route ordinance to reroute truck traffic away from Main Street.	■			No	Safety & Security	Mobility		FY-22	Not Started	Not Started

3.2.2	MP	Obtain cost estimates and establish a long-term plan to implement the high priority on-street bicycle lane projects as set out in the Boerne Pedestrian & Bicycle Recommendations Study (AAMPO) (e.g., East Blanco Road/West San Antonio Ave.; Herff Road from Oak Park Drive to Old San Antonio Road; West Highland Drive; South Plant Street; and the secondary streets of Turner Avenue, West Hosack Street, Live Oak Street, and Rosewood Avenue).					No	Safety & Security	Mobility			FY-22	Not Started	Not started
3.2.14	CIP	Cascade Caverns Phase I-Frontage Rd to BISD School Entrance					No	Safety & Security	Mobility	\$3,780,000		FY-23	Not Started	Proposed as Potential General Obligation Bond Project. Possible MPO funding of up to \$1,750,000
3.2.20	CIP	Scenic Loop Rd between Cascade Caverns and IH 10 Frontage Rd					No	Safety & Security	Mobility	\$918,750		FY-23	Not Started	Proposed as Potential General Obligation Bond Project. Possible MPO funding of up to \$1,750,000
3.2.21	CIP	Scenic Loop Rd Improvements					No	Safety & Security	Mobility	\$690,000		FY-23	Not Started	Proposed as Potential General Obligation Bond Project. County project per Transportation Committee findings
3.2.6	MP	Fund and establish the recommended shared use path improvements to improve pedestrian and bicycle connections throughout the City (e.g., along Esser Road and Johns Road, Champion Boulevard, and a connection between Johns Road and North Main Street).					No	Unique Community Charm	Mobility			FY-23	Not Started	No current comments
3.2.7	MP	Partner with the Alamo Area MPO and other jurisdictions to create consistent bicycle and pedestrian educational and promotional materials beneficial to the Boerne community.					No	Unique Community Charm	Mobility			FY-23	Not Started	Not started
3.2.23	CIP	Downtown Parking Garage					No	Safety & Security	Mobility	\$2,500,000		FY-24	Not Started	Proposed as Potential General Obligation Bond Project
3.2.19	CIP	Old San Antonio Bridge at Menger Creek					No	Safety & Security	Mobility	\$2,150,000		FY-24	Not Started	Proposed as Potential General Obligation Bond Project
3.2.22	CIP	5 Points Traffic Circle - Main St @ N. School					No	Safety & Security	Mobility	\$2,800,000		FY-25	Not Started	Proposed as Potential General Obligation Bond Project
3.2.10	PMP	Curry Creek Trail Extension Blanco Road to Old No. 9 Trail					No	Unique Community Charm	Mobility	\$176,880		FY-25	Not Started	Proposed as Potential Bond Project
3.2.11	PMP	Trails within Northrup Park					No	Unique Community Charm	Mobility	\$665,755		FY-26	Not Started	Proposed as Potential Bond Project
3.2.15	CIP	Cascade Caverns Rd to Southglen					No	Safety & Security	Mobility	\$3,675,000		FY-26	Not Started	Proposed as Potential General Obligation Bond Project
3.2.16	CIP	Enterprise Parkway at Scenic Loop Improvements					No	Safety & Security	Mobility	\$168,000		FY-26	Not Started	Proposed as Potential General Obligation Bond Project
3.2.17	CIP	Enterprise Parkway Connection to IH 10 Frontage Rd					No	Safety & Security	Mobility	\$1,050,000		FY-26	Not Started	Proposed as Potential General Obligation Bond Project
3.2.18	CIP	Johns Road Improvements					No	Safety & Security	Mobility	\$2,000,000		FY-26	Not Started	Proposed as Potential General Obligation Bond Project
3.2.24	CIP	Possible AAMPO Project					No	Safety & Security	Mobility	\$5,000,000		FY-26	Not Started	Proposed as Potential General Obligation Bond Project
3.2.12	CIP	Buc-ee's Way Road Improvements					Yes-L	Safety & Security	Mobility	\$505,000		Oct-19	In-Progress	Required as part of Buc-ee's 380 agreement. In design phase
3.2.5	MP	Fund the recommended improvements to key intersections to improve the safety of pedestrian crossings (e.g., River Road; Main Street, and the South Main Street/Crosspoint intersections).					No	Safety & Security	Mobility			FY-19	In-Progress	City working with TXDOT to determine locations. Staff is also determining if prjocet could be MPO project
3.2.3	MP	Obtain cost estimates and establish a long-term plan to implement the high priority pedestrian sidewalk projects as set out in the Boerne Pedestrian & Bicycle Recommendations Study (AAMPO) (e.g., West San Antonio Avenue to Lattimore Boulevard; Rosewood Avenue to downtown Boerne; North right-of-way of River Road; East Bandera Road; Schweppe Street; Herff Road to Old San Antonio Road; West Bandera Road from I-10 frontage road to past Norris Lane).					No	Safety & Security	Mobility			FY-20	In-Progress	West San Antonio Ave to Lattimore Complete
3.2.4	MP	Continue to work with TxDOT to establish additional pedestrian crosswalks with median refuges at additional locations on Main Street and River Road.					No	Safety & Security	Mobility	TBD		Sep-20	In-Progress	City working with TXDOT to determine locations. Also determining if prjocet could be MPO project

3.2.13	CIP	Corridor/Street Improvements		■		No	Safety & Security	Mobility	\$400,000	Oct-20	In-Progress	FY20-21 \$100,000 Budgeted-Sidewalk Projects-Currently under Design
3.1.1	MP	Prepare an update to the City's Thoroughfare Master Plan.	■			No	Safety & Security	Mobility	\$150,000	Jun-21	In-Progress	Budget for project approved.
3.2.1	MP	Adopt of a Complete Streets policy to promote safer mobility for all users.	■			No	Safety & Security	Mobility	\$150,000	Jun-21	In-Progress	Budget for project approved. Part of City's Thoroughfare Master Plan
3.1.4	MP	Evaluate cost/benefit of acquiring the rights-of-way of Main Street/Highway 87 from TxDOT.	■			No	Safety & Security	Mobility		TBD	Not Started	Not Started
3.2.9	PMP	Pedestrian Bridge across Cibolo Creek	■			No	Unique Community Charm	Mobility	\$360,000	N/A	Not Started	No longer viable- Nature Center School built in location required for easement.
3.2.8	PMP	Herff Rd to Boerne City Park Trail	■			No	Unique Community Charm	Mobility	\$53,275	N/A	Not Started	No longer viable- Nature Center School built in location required for easement.
3.1.6	MP	Support longer-term efforts to establish a transit station in Boerne by 2032.			■	No	Economic Stability	Mobility		FY-19	In-Progress	N/A-Not currently viable through VIA or other entities. Staff, with the BKCEDC and Chamber has had several discussions with transit authorites.
3.1.3	MP	Continue to work in partnership with TxDOT, Kendall County, and other area partners to find solutions regarding regional transportation issues.	■			No	Safety & Security	Mobility	N/A	Ongoing-MPO	In-Progress	Staff meets monthly with AAMPO to determine needs. Call for Projects scheduled Oct 20-Apr 20.

Goal 4: Provide high quality facilities and services which create a healthy, safe, and well-educated community and incorporate the residents in decision-making processes.

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4.2.3a	PMP	Northside Community Park Improvements (Adult Softball Fields, Large Multi-Purpose Field, Small Multi-Purpose Field, Covered Basketball Court, Volleyball Court, Playgrounds, Dog Park, Pavilions, Restrooms, Concessions, Walking Trails, Picnic Shelters, Parking, Bio-swales, Landscaping)	■			No	Unique Community Charm	Infrastructure	\$9,558,000	FY-22	Not Started	Proposed as Potential Bond Project
4.5.9a	CIP	Fire Station		■		No	Safety & Security	Infrastructure	\$7,694,993	FY-22	Not Started	Proposed as Potential General Obligation Bond Project. Two sites located (Esperanza site and Regent Park site). Esperanza site has developer obligation to build station for a cost not to exceed 1.4M. Regent Park site will require City to build station.
4.9.1	CIP	Shop expansion		■		No	N/A	Infrastructure	\$200,000	FY-22	Not Started	Proposed for FY21-22
4.4.6	CIP	Emergency Vehicle Warehouse		■		No	Safety & Security	Infrastructure	\$100,000	FY-22	Not Started	Was not funded in FY21 budget.
4.2.8	MP	Update the Boerne Parks, Recreation, and Open Space Master Plan by 2022-2023.		■		No	Unique Community Charm	Infrastructure		FY-23	Not Started	Plan to be updated in FY-23
4.2.6a	PMP	City Park Auqatics (Option A: Replacement of pool and structures with Leisure and Lap Lanes, Zero-Depth Entry (beach) area, Cabanas, Pavilions, Pool House and Landscape amenities. Option B: Renovated Pool Facility, Renovated Pavilion, Splash Pad, Seat Walls, Lawn, Seating Boulders)	■			No	Unique Community Charm	Infrastructure	\$8,340,000	FY-23	Not Started	Proposed as Potential Bond Project
4.3.4	CIP	Kiosk/Canopy		■		No	Unique Community Charm	Infrastructure	\$150,000	FY-23	Not Started	Proposed for FY22-23
4.9.3	CIP	New Facility for Street Department		■		No	N/A	Infrastructure	\$3,400,000	FY-24	Not Started	Proposed as Potential General Obligation Bond Project
4.7.3	CIP	New Animal Control Facility		■		No	N/A	Infrastructure	\$2,470,000	FY-24	Not Started	Proposed as Potential General Obligation Bond Project. Possible partership with Kendall County for expanded facilities.
4.3.3a	CIP	Express Library		■		No	Unique Community Charm	Infrastructure	\$1,600,000	FY-25	Not Started	Proposed for FY24-25
4.2.3c	PMP	Boerne Lake Park Improvements (Trails, Trail Head, Expanded Playgrounds, Picnic, Bio-Swales)		■		No	Unique Community Charm	Infrastructure	\$1,642,200	FY-25	Not Started	Proposed as Potential Bond Project
4.2.3d	PMP	Northside Neighborhood Park Improvements (Trails, Pedestrian Bridge, Picnic Shelters, Parking)		■		No	Unique Community Charm	Mobility	\$223,800	FY-25	Not Started	Proposed as Potential Bond Project
4.2.3b	PMP	Northrup Park Miracle League Fields (Re-orient fields, playground, and surrounding circulation space)	■			No	Unique Community Charm	Infrastructure	\$3,924,000	FY-26	Not Started	Proposed as Potential Bond Project
4.5.7	MP	Evaluate partnerships and financial opportunities to establish an emergency services training facility in Boerne.		■		No	Safety & Security	Other		TBD	Not Started	Not started

4.4.7	Other	Develop additional resources or potentially add healthcare officer to work with mental health involved police calls		■		No	Safety & Security	Infrastructure		TBD	Not Started	Not Started
4.6.1	MP	Evaluate the near- and long-term needs regarding Boerne's provision of EMS response.	■			No	Safety & Security	Other		TBD	Not Started	Staff does adjust and allocate based on current interlocal agreement with Kendall County.
4.2.3	MP	Proactively address parkland needs in under-served areas identified in the Boerne Parks, Recreation, and Open Space Master Plan.			■	No	Unique Community Charm	Infrastructure		FY-19	In-Progress	Projects currently proposed as potential Bond Projects
4.1.5	MP	Develop additional downtown parking options.		■		No	Economic Stability	Mobility		FY-19	In-Progress	Stage 1- Lot on BISD-Church-City-Complete
4.5.5	MP	Support Fire Department efforts to obtain specialized response equipment (e.g., hazardous materials response, high and low angle rope rescue, confined space, swiftwater, vehicle extrication, and other specialized rescue needs).		■		No	Safety & Security	Infrastructure		FY-19	In-Progress	Fire Department continues to obtain specialized response equipment including thermal image cameras, swiftwater equipment, ballistic gear, hazardous materials gear and SCUBA gear.
4.2.6	MP	Consider development of an aquatics facility or natatorium; plan to provide a variety of water-based recreation opportunities in Boerne.		■		No	Unique Community Charm	Infrastructure		FY-21	In-Progress	Projects currently proposed as potential Bond Projects
4.2.6b	PMP	Waterworks Terrace and Main Plaza Improvements (Pavilion, Enhanced Plaza, Shade Trees, Fountain Plaza Splash Pads, Seating Parking Expansion, Streetscape Renovation)		■		No	Unique Community Charm	Mobility	\$313,340	FY-21	In-Progress	Proposed as Potential Bond Project-Splash pads have been discussed with \$100,000 budgeted in FY-21 for potential project.
4.2.2	MP	Review and update the Open Space Systems requirements as a Parkland Dedication Ordinance to help meet the growing need for parks and recreation as development in the community continues.	■			No	Unique Community Charm	Infrastructure	\$300,450	Feb-19	In-Progress	Creation of Unified Development Code (UDC)
4.3.1	MP	Develop an update to the library strategic plan by 2020.	■			No	Unique Community Charm	Infrastructure	N/A	Jan-19	Complete	Completed
4.5.9	MP	Continue to evaluate other Fire Department facilities, including future substations.		■	■	No	Safety & Security	Infrastructure		FY-19	Not Started	Projects currently proposed in CIP Bond Projects (5.5.9a)
4.1.6	MP	Publish list of volunteer and donation opportunities to allow the public to help improve the public spaces in Boerne.	■			No	Unique Community Charm	Other		TBD	Not Started	Not Started
4.2.1	MP	Move forward with implementation of priority projects identified in the Boerne Parks, Recreation, and Open Space Master Plan.	■	■	■	No	Unique Community Charm	Infrastructure		TBD	Not Started	Projects currently proposed as potential Bond Projects
4.3.3	MP	Determine location and funding to meet the longer-term goal to establish public library services in other areas of Boerne.			■	No	Unique Community Charm	Infrastructure		Ongoing	Not Started	Projects currently proposed in 5 year CIP (Express Library and Kiosk)
4.1.1	MP	Develop a community outreach and engagement strategy that fosters dialogue, builds community trust, and encourages informed civic participation.	■			No	Safety & Security	Other		FY-19	In-Progress	Staff and Council continues to utilize all forms of communication to reach and engage community
4.1.2	MP	Utilize the Boerne Master Plan as an integral part in daily, weekly, and monthly decision-making processes.	■			No	Fiscal Excellence	Other	N/A	FY-19	In-Progress	Staff utilizes master plan in decision making processes
4.1.4	MP	Annually budget the necessary funds needed to implement identified projects set out in the Master Plan.	■			No	Unique Community Charm	Financial		FY-19	In-Progress	with projects. Master Plan Action Item Spreadsheet to assist in identifying, prioritizing, budgeting and implementing projects
4.3.2	MP	Determine alternative funding options, including increased support from Kendall County, and collaborate and support efforts by the Boerne Public Library Foundation (BPLF) and the Friends of the Boerne Public Library (FOBPL) to raise funds to support library services.	■			No	Unique Community Charm	Other		FY-19	In-Progress	Library staff continues to explore options
4.8.1	MP	Evaluate the near and longer term needs regarding healthcare facilities in Boerne.		■		No	Economic Stability	Development		FY-19	In-Progress	Staff continues to meet with potential prospects. After meeting with regional medical entities, larger size hospital not currently viable.
4.1.3	MP	Develop specific benchmarking performance measures for each Master Plan element and use these to track plan implementation on a recurring basis.	■			No	Fiscal Excellence	Other		FY21	In-Progress	Development of Master Plan Action Item Spreadsheet first step in being able to benchmark projects

Goal 5: Foster a thriving and diverse economy through business attraction, retention, expansion, employment diversification and attraction of higher paying jobs, and destination amenities which maintain the overall financial viability of the City.

Action #	Document	Action Recommendation	Short term (1-2 yrs.)	Mid term (3-10 yrs.)	Long term (10+ yrs.)	Legal/Regulatory Obligation?	Vision Category	CM Report Category	Estimated Cost (\$)	Projected Start	Current Status	Comments
5.1.3	MP	Seek out and evaluate opportunities to expand incentives and other assistance for residential and nonresidential property owners to reinvest in their properties.	■			No	Economic Stability	Development		FY21	In-Progress	Staff working with BKCEDC to enhance current incentive policy.
5.1.8	MP	Create and pursue opportunities for partnering to attract a future community college or higher education institutional campus to the Boerne area.	■			No	Economic Stability	Other	N/A	N/A	Complete	Complete
5.1.9	MP	Support the development of an economic development strategic analysis.	■			No	Economic Stability	Other	N/A	Dec-19	Complete	Complete
5.1.7	MP	Expand support for the Boerne Convention and Visitor Bureau (CVB).	■			No	Economic Stability	Other	N/A	N/A	In-Progress	CVB continues to promote City as a destination
5.1.10	MP	Seek economic development initiatives to expand and diversify employment opportunities including higher paying jobs.	■			No	Economic Stability	Development	TBD	Jan-19	In-Progress	Staff will work with BKCEDC on targeted goals in new 5 year Economic Development Strategy Plan

Goal 6: Maintain Boerne's unique character through celebration of Boerne's culture, placemaking initiatives, vibrant community interaction, and a diversified event calendar.

Action #	Document	Action Recommendation	Short term (1-2 yrs.)	Mid term (3-10 yrs.)	Long term (10+ yrs.)	Legal/Regulatory Obligation?	Vision Category	CM Report Category	Estimated Cost (\$)	Projected Start	Current Status	Comments
6.2.8	Other	Develop a comprehensive branding initiative for the City.		■		No	Unique Community Charm	Other		TBD	Not Started	Staff currently working to get quotes/proposals
6.2.5	MP	Replace and enhance street signage throughout Boerne to improve community identification.	■			No	Safety & Security	Mobility		TBD	Not Started	Not Started
6.2.6	MP	Fund the addition of wayfinding signage at key points around the City.		■		No	Unique Community Charm	Mobility		TBD	Not Started	Not started
6.2.3	MP	Utilize scaled entrance monuments, signage, and landscaping to identify points of entry into Boerne.	■			No	Unique Community Charm	Mobility		FY-19	In-Progress	Staff exploring possibility with TXDOT as part of Interstate expansion.
6.2.7	MP	Coordinate with TXDOT to improve the appearance of key interchanges along Interstate 10 (i.e. South Main Street, Bandera Road, Johns Road, North Main Street).	■			No	Unique Community Charm	Other		FY-19	In-Progress	Staff exploring possibility with TXDOT as part of Interstate expansion.
6.2.1	MP	Expand and/or enhance the Hill Country Mile to increase its marketability.	■			No	Economic Stability	Development		FY-19	In-Progress	Staff in preliminary internal discussions about possibility of expansion along River Road up to Elm St.
6.2.4	MP	Determine funding alternatives to provide for a greater variety of arts initiatives.	■			No	Unique Community Charm	Other		FY-19	In-Progress	Staff continues to try and find alternative funding sources such as grants to help facilitate initiatives. Staff is currently working with an outside contractor to facilitate finding grants.